Dispute Resolution in Special Education through Mediation (CFR 300.506)

Parent/School Procedures and Mediator’s Manual

Individuals with Disabilities Education Act, IDEA of 2004 Revised 2009
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OVERVIEW

Parents and school staff usually agree upon issues regarding evaluation, eligibility, program, and placement of students with disabilities. However, there are times when disagreement occurs.

Disagreements and conflict are often inevitable, but they need not produce negative results. If the parent and school are unable to resolve a conflict concerning a student with a disability, then mediation is an available alternative to a long and expensive due process hearing.

The mediator is a neutral third party and, therefore, has no power to make a decision regarding the dispute. He or she will listen to the views of each party and will assist in developing an acceptable solution to the problem. The mediator has been trained in a communication process to handle special education disputes.

Mediation is completely voluntary. It should not interfere with any procedural safeguards, including a request for a due process hearing.

CONFlict is often inevitable, but it need not produce negative results.

MEDIATION IN SPECIAL EDUCATION

Mediation in special education is a process to assist parents and schools in resolving disagreements regarding the education program of a student with disabilities.

A trained mediator works with both parties to guide them toward a mutually satisfactory solution in the best interest of the student. This occurs at a non-adversative meeting that is more structured than a parent-school conference but less formal than a due process hearing.

Mediation is a voluntary process. It is optional for both parties. The mediation session is completely confidential and encourages open communication.

ADVANTAGES OF MEDIATION

The purpose of mediation is to provide an optional alternative to a due process hearing and provide a means to resolve disagreements between parents and school personnel. In virtually all cases, mediation is less costly and adversative than a due process hearing and is completely voluntary for both parties.

Mediation helps both parties let go of the past and focus on what is best for the student in the future.
Mediation can do the following:

- Identify disagreements concerning the identification, evaluation, or educational placement of a student.

- Clarify the issues causing the disagreement.

- Provide those involved with uninterrupted opportunities to present their points of view.

- Stimulate mutual problem-solving efforts.

- Promote positive working relationships between parents and school personnel.

- Help parents and school personnel focus on what they have in common—the student—rather than on the issues that divide them.

The Cost of Mediation

Mediation can take place at no cost to the parents. The BIE/ASC and/or school pay the costs related to mediation. Section 504 mediation will be a school expense. However, parties who choose to involve their attorneys are responsible for their own attorney fees. Any incidental costs are the school's responsibility.

The ultimate responsibility for the administration of the mediation process is with the BIE/ASC. The BIE/ASC will ensure that mediators throughout the Bureau system are trained on effective mediation strategies.

Requesting Mediation

A request for mediation may occur when parents and schools reach an impasse after having made good faith efforts to resolve their differences. A request for mediation will most likely occur when parties are unable to modify their positions without outside assistance. Mediation can be requested by the parents or school.

Mediation may occur on any issue considered appropriate for a due process hearing or complaint investigation. Mediation may occur prior to or concurrent with a request for a due process hearing or filing of a complaint. However, it may not, in any way, interfere with the right to a due process hearing. Mediation is not a necessary step prior to a due process hearing. It is an optional alternative to a due process hearing.
AGREEING TO MEDIATION

Mediation is voluntary for both parties. Unless both parties agree to mediation as a way to resolve their disagreement, a mediation session cannot be scheduled. Once the parents and school agree to mediation, the school and parents complete the mediation agreement request form (pages 9 and 10) and send it to the BIE/ASC.

APPOINTMENT OF A MEDIATOR

The BIE/ASC maintains a list of trained mediators. The BIE/ASC appoints a neutral mediator from that list who carries out all of the mediation activities.

THE MEDIATION PROCESS

Once appointed, the mediator will set the date, time, and location for the session and determine who will participate in the session. At that time, the mediator will answer any questions about the process and may request additional information from both parties.

MEDIATORS

Individuals selected to serve as mediators have successfully completed a training program in mediation with additional training in special education issues. In addition to the initial training, mediators will participate in regularly scheduled inservice sessions to ensure updating of appropriate information and skills.

Mediators are selected on the basis of these qualifications:

- Neutrality, both real and perceived
- Knowledge of special education and the needs of students
- Knowledge of the process of mediation
- Appropriate personal communication skills
THE ROLE OF THE MEDIATOR

The mediator is a neutral third party acting as a facilitator to assist parents and school personnel in reaching an agreement.

Although the mediator is in control of the session, he/she does not make the decision on how to resolve the issue(s). The mediator allows parties to present their positions and attempts to achieve mutual understanding and a solution to the problem in the best interests of the student.

The mediator facilitates the process. He or she summarizes positions and helps the parties consider possible alternatives.

THE ROLE OF PARENTS AND THE SCHOOL

The parties are expected to approach the mediation in good faith and with the intention of reaching an agreement. They will be active participants in the session and, if mediation is successful, will develop an agreement with the assistance of the mediator.

THE ROLE OF LEGAL COUNSEL

The parties understand that mediation is not a substitute for independent legal advice. The parties may secure independent legal advice throughout the mediation process. The parties are responsible for their own legal fees.

PREPARING FOR A MEDIATION SESSION

- Make no other plans for the day or evening of the mediation.
- Review all relevant documents, papers, and reports prior to the session.
- Organize your information and any materials before the mediation session.
- Think of possible alternatives/ways of solving the problem.
- Think about what you want to get out of the session.
- Think about what you want the other party to do.
- Think about what you are willing to do.
- Be willing to listen and compromise.
- Put aside personality conflicts and focus on the student’s best interest.
**Participants in the Mediation Session**

The number of participants at each mediation session will be kept to an absolute minimum in order to enhance the potential for effective problem solving.

At the session, the parties to the dispute—the parent(s) and the school's representative(s)—must have the authority to make decisions and to commit any resources agreed upon as the result of the mediation.

The mediator makes the final decision on who will attend the mediation session.

**The Length of Mediation**

Mediation sessions could take up to a full day. Generally, however, sessions can be completed in three to four hours depending upon the complexity of the issue(s). It is recommended that participants plan to set aside a full day even though the session is likely to conclude in a shorter period of time.

**The Mediation Session**

The mediation session consists of several phases:

1. **Introduction**—The mediator begins the session promptly and explains the mediation process and the ground rules of the session to all participants.

2. **Joint Session**—Both parties in the dispute are given an opportunity to present the issue(s) from their point of view without interruption. Only the mediator may ask questions or summarize what has been said.

3. **Caucus**—The mediator may use the caucus, which is an opportunity for each party to meet privately with the mediator to further clarify issues and positions. The mediator will not share information from the caucus without consent.

4. **Agreement**—When the parties reach an agreement, the mediator assists in explaining solutions to the problem. The parties determine the terms of the agreement, and the mediator puts the agreement in writing. The mediation agreement is signed by both parties and the mediator. At the conclusion of the session, each party receives a copy. If a mediation session results in an agreement that would require changes to a student’s IEP, an IEP committee should be convened as soon as possible to consider the incorporation of elements of the agreement into the student’s IEP.

   *Not all mediation sessions result in agreements. If an agreement is not reached, the mediator will certify to the parties and the BIE/ASC, in writing, that the mediation has been unsuccessful.*
The discussion during the mediation session is completely confidential, and there will be no disclosure of any information given by either party. At the conclusion of the session, and in the presence of the parties, the mediator may destroy any notes he/she has taken during the session. The only part of the mediation session that may be shared with other persons is the written agreement.

The mediator will be excluded from participation in subsequent proceedings—staffings, complaint investigations, and due process hearings. Nothing occurring at a mediation session is admissible as evidence in a due process hearing. The written agreement may be admissible in subsequent proceedings.

No electronic recording of mediation sessions will be allowed, and no records of the proceedings will be kept other than written agreements in successful mediations.

CONCLUSION

The purpose of mediation in special education is to provide an alternative to a due process hearing or complaint procedure investigation as a way to resolve conflicts, clarify issues, and stimulate mutual problem-solving efforts between parents and school personnel. Even if an agreement is not reached, there is the potential of both parties leaving the session with an enhanced perspective of the issues and with the focus on the student. Most mediations result in better communication between the school and parents. This leads to an improved situation for the student.
DISCLOSURE AND STANDARDS OF MEDIATION

Mediation is a conflict resolution process in which an impartial third party facilitates participants’ negotiating of a voluntary agreement. In mediation, decision-making authority rests at all times with the parties. These standards are intended to assist and guide special education mediation in schools throughout the BIE/ASC.

Mediators have duties to the parties, to their profession, and to themselves. They should be honest and unbiased, act in good faith, be diligent, and never seek to advance their own interests at the expense of the parties.

Mediators must act fairly in dealing with mediation participants, have no personal interest in the terms of any settlement agreement, have no bias toward any individual or institution involved in mediation, be reasonably available as requested by mediating parties, and be certain that the parties are informed about the mediation process in which they are involved.

Impartiality

The mediator must maintain impartiality toward all parties. Impartiality means freedom from favoritism or bias either by work or by action and a commitment to serve all mediation participants as opposed to a single party. The mediator should disclose to the participants any affiliations that the mediator may have with any participant and obtain all parties’ consent to proceed as mediator.

Informed Consent

Each party’s consent to proceed with mediation should be obtained early, prior to the beginning of substantive negotiations.

Confidentiality

Maintaining confidentiality is critical to the integrity of the mediation process. Confidentiality encourages candor, a full exploration of the issues, and the possibilities of settlement. The mediator should resist testifying and disclosing other information about the substance of a mediation at any proceeding without the consent of all mediating parties.

Suspension or Termination of Mediation

The mediator shall inform the participants of their rights to withdraw from mediation at any time and for any reason, except as is required by law. If the parties reach a final impasse, the mediator should not prolong unproductive discussions that result in emotional and monetary costs to the participants.
Comparison to Other Processes

The mediator shall explain that mediation is not arbitration, legal representation, or therapy and that the mediator will not decide any issues for the parties.

Independent Advice and Information

The parties understand that mediation is an agreement-reaching process in which the mediator assists parties to reach agreement in a collaborative and informed manner. It is understood that the mediator has no power to decide disputed issues for the parties. The parties understand that mediation is not a substitute for independent legal advice. The parties are encouraged to secure such advice throughout the mediation process and are strongly advised to obtain independent legal review of any formal mediated agreement before signing that agreement. The parties understand that the mediator has an obligation to work on behalf of all parties and that the mediator cannot render individual legal advice to any party and will not render therapy or arbitrate within the mediation.

Opportunity for Full Expression of Interests

The mediator shall seek to provide each mediation participant with a full opportunity to effectively express his or her interests.

A mediator shall participate in continuing training provided by the BIE/ASC. A mediator is encouraged to join with other mediators and members of related professions to promote mutual professional development.

Sample Forms on Following Pages
PARENT AGREEMENT TO MEDIATE

I, ____________________________________________, have read and understood the written materials describing mediation services and have been fully informed that the mediator is not providing the parent(s), the school, or the child with legal representation. I also understand that the mediator is not providing counseling or therapy services.

I am choosing to pursue mediation to try to reach an agreement on some or all of the issues regarding my child’s special education program. I understand that the mediation process will involve the mediator's speaking privately to the parent(s) and the school representative(s). I understand that the mediator(s), acting as a neutral third party, will work with each of us to develop an agreement that is mutually satisfactory.

If an agreement is reached, I understand that the signed agreement will be shared with other individuals working with my child. I understand that discussions during the mediation session will be confidential and will not be used during subsequent proceedings. I, therefore, agree not to call the mediator(s) as a witness in any future proceedings pertaining to the child’s case.

The following is a summary of the issue(s) I would like discussed at the mediation with the school: ____________________________________________

__________________________________________________________

__________________________________________________________

__________________________________________________________

I have received a copy of my parental rights in special education.

PARENT AGREEMENT TO MEDIATE

Parents ___________________________  ___________________________

Address ___________________________  ___________________________

Telephone # ______________ Child’s name ___________  DOB ___________

School ___________________________  ___________________________

Agency ___________________________  ___________________________

Parent(s) signature(s) ___________________________  Date ___________

—Send to School—
I, ____________________________________, representing __________________________ school, request mediation in the matter of _________________(student’s initials) to try to reach an agreement on some or all of the issues regarding educational services for the student. I understand that the mediation process will involve the mediator speaking privately to the parent(s) and the school representative(s). I understand the mediator, acting as a neutral third party, will work with each of the parties to develop an agreement that is mutually satisfactory.

If an agreement is reached, I understand that the signed agreement will be shared with other individuals working with the student. I understand that discussions during the mediation session will be confidential and will not be used during subsequent proceedings. I, therefore, agree not to call the mediator as a witness in any future proceedings pertaining to the student's case.

The following is a summary of the issue(s) we would like discussed at the mediation with______________________________(name of parents):

________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

A copy of the parents' agreement to mediate is attached to this request. The parents have received a copy of the brochure “Parental Rights in Special Education” and have been informed of their right to a due process hearing.

________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________
________________________________________________________________________________

School representative_______________________________________________________
Parents__________________________________________________________________
Address__________________________________________
Telephone#_____________Student_________________________________________DOB________
School____________________Agency________________________________________
Representative signature______________________________________________Date____________

—Send to the BIE/ASC—
MEDIATION AGREEMENT

STUDENT _________________________ Initials _____ DOB __________________

Date of mediation __________________ Mediator ____________________________

Place of mediation ______________________________________________________

School ___________________________ Agency ______________________________

ISSUE(S) ______________________________________________________________

_____________________________________________________________________

_____________________________________________________________________

_____________________________________________________________________

PARTIES—Each of you understands the preference for a limited number of participants
at the meeting. At this time, the only participants who will be allowed into the session, without prior
consent, will be as follows:

Parent/Guardian ____________________________ __________________________________

School representative ______________________________________________________

Other participants (please include relationship to student)

_____________________________________________________________________

_____________________________________________________________________

TERMS OF AGREEMENT (use additional pages if necessary)—The parties understand that
mediation is an agreement-reaching process in which the mediator assists parties to reach
agreement in a collaborative and informed manner. It is understood that the mediator has no power to
decide disputed issues for the parties. The parties understand that mediation is not a substitute for
independent legal advice. The parties may secure such advice throughout the mediation process.
The parties understand that the mediator has an obligation to work on behalf of all parties and that
the mediator cannot render individual legal advice to any party and will not render therapy or arbitrate
within the mediation.
The school and parents agree to the following:

**Issue 1:**
[Blank lines for text]

Resolution:
[Blank lines for text]

**Issue 2:**
[Blank lines for text]

Resolution:
[Blank lines for text]

**Issue 3:**
[Blank lines for text]
Neither the mediator nor the mediator’s records or notes will be available for further procedures such as a due process hearing. Any agreement reached will be reduced to writing and duplicate originals given to the parents and the school.

We have participated in this mediation session and agree with the agreement. We will work in good faith to ensure the agreement is implemented.

SIGNATURES:
Parent/guardian __________________________ Date ________________

School representative _______________________ Date ________________

Mediator _________________________________ Date ________________
Dear_________________,

As I believe you know, I will be working with____________________and__________________as mediator. My understanding is that you will be serving as____________________’s individual legal counsel. I look forward to your assistance and to working cooperatively with you. As____________________’s individual counsel, I will be counting on you for the following:

- To be sure that all issues the parent(s) would like considered in the mediation are addressed
- To ensure that the parent(s) are acting with full desired information and documentation
- To ensure that parent(s) receives all desired individual legal advice and information
- To suggest specific settlement options on disputed issues

I want to encourage you to meet with _______________ early in the mediation process, when we develop a comprehensive draft mediation agreement and, of course, prior to signing any final settlement.

Thank you for your time and cooperation. Please call me with any questions, concerns, or suggestions.

Sincerely,

cc: Clients
    BIE/ASC
PARENT EVALUATION FORM

1. Parent __________________________________________
   Address __________________________________________ Telephone ______________________

2. Summary of issue(s) mediated ______________________________________________________

3. How did you find out about mediation? _______________________________________________

4. What made you decide to try mediation? ______________________________________________

5. Was the mediation successful? Yes ______ No ______

6. What was the most positive aspect of the session? ______________________________________
   The most negative? ________________________________________________________________

7. How would you have improved the session? ___________________________________________

8. How would you rate the mediator? Good ______ Average ______ Outstanding ______

9. Did you reach an agreement at the session? Yes ______ No ______
   If so, how helpful was the mediator in assisting you in reaching the agreement? _______

10. Did you consult an attorney before, during, or after the mediation process?
    Yes_______ No ______

11. Do you feel that the mediator sufficiently explained the mediation process?
    Yes_______ No ______

12. Had you requested a due process hearing prior to the mediation session?
    Yes_______ No ______ If so, is the hearing still scheduled? ___________________________

13. Do you feel the mediation process has improved communication with the school?
    Yes_______ No ______

14. Would you recommend the process to other individuals involved in special education
    disputes? Yes_______ No ______

Thank you for completing this form. Please mail to:

Special Education Director, The Bureau of Indian Education, Albuquerque Service Center,
1011 Indian School Road, Suite 332, P.O. Box 1088, Albuquerque, NM 87103-1088.
SCHOOL EVALUATION FORM

1. Parent
   Address ___________________________________ Telephone __________________

2. Summary of issue(s) mediated ________________________________________________

3. How did you find out about mediation? __________________________________________

   What made you decide to try mediation? ________________________________________

4. Was the mediation successful? Yes _____ No_____

5. What was the most positive aspect of the session? ________________________________

   The most negative? ___________________________________________________________

6. How would you have improved the session? ______________________________________

7. How would you rate the mediator? Good _____ Average _____ Outstanding ______

8. Did you reach an agreement at the session? Yes _____ No ______

   If so, how helpful was the mediator in assisting you in reaching the agreement? ______

9. Did you consult an attorney before, during, or after the mediation process?
   Yes_______ No ______

10. Do you feel that the mediator sufficiently explained the mediation process?
    Yes _____ No ______

11. Had the school requested a due process hearing prior to the mediation session?
    Yes_______ No ______ If so, is the hearing still scheduled?_____________________

12. Do you feel the mediation process has improved communication with the parents?
    Yes_______ No ______

13. Would you recommend the process to other schools involved in special education
    disputes? Yes_______ No_______

Thank you for completing this form. Please mail to:

Special Education Director, The Bureau of Indian Education, Albuquerque Service Center,
1011 Indian School Road, Suite 332, P.O. Box 1088, Albuquerque, NM 87103-1088.
MEDIATOR EVALUATION FORM

1. Name __________________________________________ Telephone_________________
   Address____________________________________________________________________

2. Summary of issue(s) mediated ________________________________________________

3. How would you rate the success of the session?
   Unsuccessful ________ Successful _____________ Very Successful ____________

4. What was the most positive aspect of the session? ________________________________

   The most negative? __________________________________________________________

5. How would you have improved the session? ______________________________________

6. How much time did you spend preparing for the session? ___________________________

7. What was the most difficult aspect of conducting the session?_____________________

8. Would you be willing to facilitate other mediation sessions? Yes ______ No ____________

9. If an agreement was not reached, what do you perceive was the major obstacle to
   resolving the dispute? ________________________________________________________

10. In your opinion, would mediation have been more helpful to the parties at some other
    stage of the dispute? Please explain. ____________________________________________

11. What types of follow-up inservice training would be helpful to you as a mediator?_____

   PLEASE ATTACH A COPY OF THE AGREEMENT THAT WAS REACHED.

Thank you for completing this form. Please mail to:

Special Education Director, the Bureau of Indian Education, Albuquerque Service Center,
1011 Indian School Road, Suite 332, P.O. Box 1088,
Albuquerque, NM 87103-1088.
Sec. 300.506 Mediation.

(a) General. Each public agency must ensure that procedures are established and implemented to allow parties to disputes involving any matter under this part, including matters arising prior to the filing of a due process complaint, to resolve disputes through a mediation process.

(b) Requirements. The procedures must meet the following requirements:

(1) The procedures must ensure that the mediation process—

(i) Is voluntary on the part of the parties;

(ii) Is not used to deny or delay a parent's right to a hearing on the parent's due process complaint, or to deny any other rights afforded under Part B of the Act; and

(iii) Is conducted by a qualified and impartial mediator who is trained in effective mediation techniques.

(2) A public agency may establish procedures to offer to parents and schools that choose not to use the mediation process, an opportunity to meet, at a time and location convenient to the parents, with a disinterested party—

(i) Who is under contract with an appropriate alternative dispute resolution entity, or a parent training and information center or community parent resource center in the State established under section 671 or 672 of the Act; and

(ii) Who would explain the benefits of, and encourage the use of, the mediation process to the parents.

(3) The State must maintain a list of individuals who are qualified mediators and knowledgeable in laws and regulations relating to the provision of special education and related services.

(ii) The SEA must select mediators on a random, rotational, or other impartial basis.

(4) The State must bear the cost of the mediation process, including the costs of meetings described in paragraph (b)(2) of this section.

(5) Each session in the mediation process must be scheduled in a timely manner and must be held in a location that is convenient to the parties to the dispute.

(6) If the parties resolve a dispute through the mediation process, the parties must execute a legally binding agreement that sets forth that resolution and that—

(i) States that all discussions that occurred during the mediation process will remain confidential and may not be used as evidence in any subsequent due process hearing or civil proceeding; and

(ii) Is signed by both the parent and a representative of the agency who has the authority to bind such agency.

(7) A written, signed mediation agreement under this paragraph is enforceable in any State court of competent jurisdiction or in a district court of the United States. Discussions that occur during the mediation process must be confidential and may not be used as evidence in any subsequent due process hearing or civil proceeding of any Federal court or State court of a State receiving assistance under this part.

(c) Impartiality of mediator.

(1) An individual who serves as a mediator under this part—

(i) May not be an employee of the SEA or the LEA that is involved in the education or care of the child; and
(ii) Must not have a personal or professional interest that conflicts with the person's objectivity.

(2) A person who otherwise qualifies as a mediator is not an employee of an LEA or State agency described under Sec. 300.228 solely because he or she is paid by the agency to serve as a mediator.

(Authority: 20 U.S.C. 1415(e))

For further information on the special education mediation process call:

Your school’s special education coordinator
or the
U.S. Department of the Interior
Bureau of Indian Education
Albuquerque Service Center
1011 Indian School Road, Suite 332
P.O. Box 1088
Albuquerque, NM 87103-1088
(505)563-5281/5282 (fax)

[link]

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